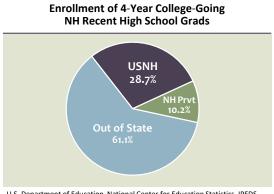
PERFORMANCE

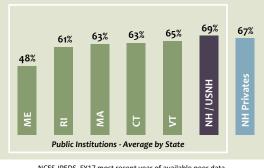


U.S. Department of Education, National Center for Education Statistics, IPEDS. Fall 2016 most recent data available.

Enrollment					
	Fall FTE		12-Month Headcount		
	2017	2018	FY17_	FY18	
NH Resident	12,940	12,807	17,927	17,362	
Nonresident	12,627	12,502	14,353	14,384	
Total	25,567	25,309	32,280	31,746	
NH % of Total	50.6%	50.6%	55•5%	54•7%	

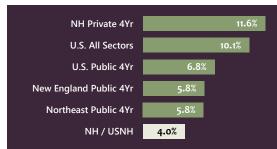
12-month headcount unduplicated by campus





NCES-IPEDS, FY17 most recent year of available peer data. USNH FY18 = 68%

Student Loan Default Rate



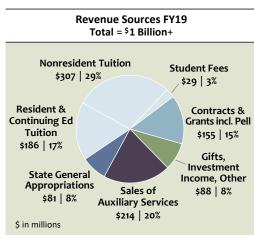
National Student Loan Data System, official 3-year default rates released 09/2019 on borrowers entering repayment in 2016.

FINANCE

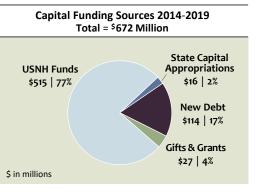
Operating Margin and UFR to Debt \$ in millions Actual FY19 Budget FY20 Total Operating Revenues \$863.4 868.2 Total Operating Expenses \$840.2 861.1

\$23.2	7.1
2.7%	o.8 %
68%	53%
	2.7%

UFR = unrestricted financial resources. FY19 actual is considered unaudited until approved by the Audit Committee in October. FY19 operating margin includes improvements deemed to be nonrecurring.



Operating and nonoperating revenues. Excludes capital additions. Gross tuition and fees, not netted for financial aid.

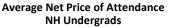


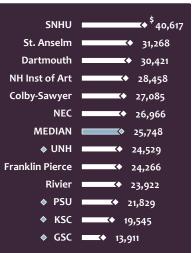
Administrative Expense per Student



U.S. Department of Education, NCES, IPEDS. FY17 most recent data available. Institutional support expense per 12-month student FTE.

Financial Statements





U.S. Department of Education, College Scorecard, 5/2019. FY17 most recent available. Average total annual price for first-time, full-time, in-state freshmen receiving federal aid, net of all grant and scholarship aid.

KEY INITIATIVES

- Business Partnership Development
- **Biosciences Workforce Ecosystem**
- eProcurement
- **Enrollment Collaboration**

Expanded Nursing Capacity, incl. CCSNH Graduate Pathway

Granite Guarantee

- IT Consolidation
- Online Strategy
- Systemwide Process Standardization

RISK AREAS

Monitored by Board of Trustees

Academic Programs Campus Safety Change Management Communications Compliance Enrollment Finance Governance IT & Security Talent Management

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