| Agency Name | Administrative Services |
|--------------------|-----------------------------------------------|
| Audit Name | Back Office Consolidation – Performance Audit |
| Audit Period | April 2016 |
| Status Report Date | May 2019 - FINAL |

| Observation Numbe | Status | |
|------------------------------------------|-------------------------------------------------------------------------------|----------------|
| COST SAVINGS AND STATUTORY COMPLIANCE | | |
| Observation No. 1: EFFICIENCY AND ECO | Dbservation No. 1: DAS Should Complete Consolidation EFFICIENCY AND ECONOMY | |
| Observation No. 2: | Establish A Governance Structure | Center was |
| Observation No. 3: | Improve Or Redesign Accounts Payable Process | dissolved June |
| Observation No. 4: | Document Internal Policies And Procedures | 2017. |
| Observation No. 5: | Update And Standardize Manual Of Procedures Requirements | |
| Observation No. 6: | Utilize Vendor Discounts | |
| Observation No. 7: | Establish Service Level Agreements | |
| Observation No. 8: | Evaluate Billing Methods | |
| Observation No. 9: | Establish A Performance Measurement System | |
| Observation No. 10: | Develop And Utilize Customer Service Surveys | |
| Observation No. 11: | Improve Human Resource Management | |
| Observation No. 12: | Reclassify Under-Utilized Position | |
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