REQUEST FOR PROPOSALS
RFP 2018-05-EVAL

HAMPTON LIQUOR FACILITIES DEVELOPMENT EVALUATION

AUGUST 10, 2018

Issued by:
New Hampshire Liquor Commission

PO Box 503
50 Storrs Street
Concord, NH 03302
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EXHIBITS

Exhibit A - Contract Terms and Conditions (General Provisions, Form P-37 (v. 5/8/15))
Exhibit B - Proposal and Addendum Acknowledgement
TABLE 1: SCHEDULE OF EVENTS

The following table sets forth the Schedule of Events for this Request for Proposal ("RFP"). The Schedule of Events is subject to change at the sole discretion of the New Hampshire Liquor Commission ("NHLC"). Any changes will be posted on the NHLC official website located at www.nh.gov/liquor. Respondents are responsible for checking the website for any schedule changes.

<table>
<thead>
<tr>
<th>Events</th>
<th>Date</th>
<th>Local Time</th>
</tr>
</thead>
<tbody>
<tr>
<td>Request for Proposals Issued</td>
<td>Friday, August 10, 2018</td>
<td></td>
</tr>
<tr>
<td>Deadline to Submit Inquiries By Electronic mail to NHLC Issuing Officer (“Closing Date”)</td>
<td>Wednesday, August 22, 2018</td>
<td>4:00 p.m.</td>
</tr>
<tr>
<td>NHLC Response to Proposer Inquiries</td>
<td>Monday, August 27, 2018</td>
<td>4:00 p.m.</td>
</tr>
<tr>
<td>Proposals Due</td>
<td>Tuesday, September 4, 2018</td>
<td>3:00 p.m.</td>
</tr>
<tr>
<td>Estimated Notification of Selected Contractor</td>
<td>Thursday, September 6, 2018</td>
<td>4:00 p.m.</td>
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</tbody>
</table>
PART I - GENERAL INFORMATION FOR RESPONDENTS

1. **PURPOSE**
The State of New Hampshire Liquor Commission proposes to enter into an agreement with a Contractor (hereinafter “Contractor” or “Proposer”) to perform a development evaluation of the existing liquor facilities North Bound (NB) and South Bound (SB) along I-95 in Hampton, NH. This RFP describes the project and the NHLC’s requirements. A respondent may submit a proposal for services as further described in Part II, Section 24 “Method of Award.”

2. **ISSUING OFFICE**
This RFP is issued by the NHLC that shall serve as the Issuing Office for this RFP. The Issuing Officer responsible for managing the RFP and serving as the sole point of contact is:

Katherine de Oliveira, Paralegal
NH Liquor Commission,
50 Storrs Street, P.O. Box 503
Concord, NH, 03302-0503
(tel: 603-230-7048)
(email: katherine.deoliveira@liquor.nh.gov)
All inquiries regarding this RFP must be submitted electronically to the Issuing Officer.

3. **SCOPE**
This RFP contains instructions governing the required content of proposals, terms governing this procurement process, a description of the services sought by the NHLC, requirements that a respondent must satisfy to be eligible for consideration, evaluation criteria, a description of standard contract terms and conditions, and other requirements that must be satisfied in each proposal.

4. **PROJECT DELIVERABLES:**
The intent of this RFP is to obtain a contractor to perform a development evaluation of the existing liquor facilities North Bound and South Bound along I-95 in Hampton, NH.

**THIS CONTRACT CONSISTS OF FURNISHING ALL MATERIALS, EQUIPMENT, LABOR AND TRANSPORTATION NECESSARY TO PROVIDE A DEVELOPMENT EVALUATION AT LOCATIONS LISTED AND DESCRIBED HEREIN.**

Deliverables for this engagement consist of the following:

- Review of existing legislation and/or agreements between the NHLC and other possible partners (NHDOT, FHWA, municipalities) that define liquor facilities origin, operation, maintenance, and expansion or redevelopment opportunities. [Task 1]
- Review of applicable federal regulations to determine if current federal rules and policies may affect whether or how the liquor facilities may be redeveloped by NHLC or other parties. [Task 2]
- Identification of available and usable land at each site capable of being developed and possible permitting requirements or restrictions that may impact development. [Task 3]
• Development of conceptual site plans depicting potential liquor facilities expansion and redevelopment options each site can accommodate, including required upgrades to the interstate ramps that service the liquor facilities based on current standards. [Task 4]

• Prepare Memorandum of findings. [Task 5]

• Development of a RFP and possibly a RFQ to seek a private developer to work with NHLC to redevelop the liquor stores and sites. [Task 6]

• Meeting with NHLC and other possible parties as needed [Task 7]

Task 1 - Review Existing Legislation and Agreements. The Contractor will be expected to review all available and provided documents that detail the origin, operation, maintenance and expansion or redevelopment opportunities for the existing liquor facilities along NB and SB I-95 in Hampton, NH. It is anticipated that existing agreements would identify conditions under which existing liquor facilities were constructed, any potential rules and regulations that were imposed by FHWA, NHDOT or other parties as part of the construction, operation, and maintenance of said facilities.

The NB and SB facilities were constructed at different times and therefore more than one agreement or legislative direction may be in existence.

Task 2 - Review of FHWA Interstate and Tolling Sections. The Contractor will be expected to review all applicable FHWA sections on allowable uses and corresponding rules and regulations that may govern any proposed or planned redevelopment opportunities at the liquor facilities.

The Contractor will reviewed expected to determine whether only NHLC or a State entity can redevelop the facilities, or whether a private developer would be allowed to redevelop these sites. If redevelopment by a private developer would be allowed, identify the specific rules or regulations that would need to be followed.

Task 3 - Identification of available/usable land. An evaluation of available documents, not limited to property deed(s), resource maps, and property survey, to identify the useable land for potential redevelopment on each site. The Contractor will also need to determine what permitting requirements will be needed for the NHLC to redevelop each site.

Task 4 - Development of conceptual site plans. Based on coordination with the NHLC, the Contractor will develop conceptual site redevelopment plans for each site. For the purpose of this proposal up to three (3) different concepts, for each site, will be required.

In addition to the site redevelopment the Contractor will be expected to evaluate what geometric changes are required, if any, to the existing interstate ramps to/from the existing liquor facilities to meet the current FHWA/NHDOT design standards. Upgrades, if any, may be dependent on what type of redevelopment is considered for each site. Any limitation should be brought to the NHLC attention immediately.

Development of conceptual site plans will also include identification of any likely permitting requirements based on available resource mapping.
Task 5 - Preparation of a Memorandum of Findings. The Contractor will be expected to produce a memorandum outlining the findings from the research and evaluation, which shall include potential conceptual layouts. The Contractor shall provide a preliminary draft copy of the memorandum to NHLC for review and comment. Once NHLC review is complete, the Contractor will finalize the memorandum.

Task 6 - Development of RFQ/RFP. Should the NHLC decide to move forward to seek a private developer to partner with as part of a redevelopment plan, the Contractor will assist in the preparation of any RFP or RFQ. The Contractor will also be part of the evaluation team of RFP or RFQ that is issued.

Following the selection of a developer the Contractor, the NHLC may ask the Contractor to assist the NHLC as the client representative to help in the review of the redevelopment plans for each site.

Task 7 - Meetings/Conference Calls. The Contractor will be responsible to prepare for and attend meetings and conference calls with NHLC staff at key milestones. Within one (1) week following each meeting, the Contractor will develop meeting minutes and distribute those minutes electronically to all appropriate parties. For the purpose of this RFP the following number of meetings and calls with NHLC should be expected:

- Three (3) conference calls with NHLC staff
  - The first should occur following completion of Tasks 1 and 2.
  - The remaining during the project advancement.
- Five (5) meetings with NHLC staff and other possible parties
  - The first should occur prior to the completion of Task 4.
  - The second should follow the completion of the first step of Task 5 to present draft memorandum summarizing findings from all completed tasks.
  - The remaining meetings will during Task 5.

All meetings will be held at NHLC Headquarters, 50 Storrs Street in Concord, NH.

**TENTATIVE SCHEDULE**

- Notice to Proceed: September 6, 2018
- Completion of Tasks 1-5: October 4, 2018
- Task 6: To Be Determined

**ADDITIONAL REQUIREMENTS**

All work shall be performed by properly credentialed professionals in the employ of Contractor and shall be executed in a proficient manner in accordance with the best standards and practices of the trade.

The Contractor shall complete all work and provide all materials, tools, equipment, and safety devices necessary to perform work in the proper manner within the time specified. The Contractor shall complete the entire work to the satisfaction of the NHLC and in accordance with the specifications herein described, at the price agreed upon. All the work, labor, and equipment to be completed and provided under the contract, shall be completed and provided strictly pursuant to, and in conformity with the specifications described herein and any directions of the NHLC representatives as given from time to time during the progress of the work, under the terms of this Contract.
The Contractor shall secure and pay for all permits, inspections and licenses necessary for the execution of the work.

All work must be performed in such a manner as to minimize inconvenience to the building occupants. The Contractor shall determine the NHLC’s normal working conditions and activities in progress and shall conduct the work in the least disruptive manner.

The Contractor shall at its own expense, wherever necessary or required, provide safety devices and take such other precautions as may be necessary to protect life and property.

The Contractor shall bear all losses resulting to them or to the NHLC due to any inadequacy in the quality of work performed or due to any error on the part of the Contractor in their estimation or expectation of project requirements or due to the weather, elements or other causes.

Unsatisfactory response to any of the listed services or requirements will be considered sufficient basis for immediate termination of the contract. The NHLC reserves the right to terminate this contract at any given time with a 10 day written notice.

**Normal Working Hours:** Normal working hours are 7:00 AM to 6:00 PM, Monday through Friday.

**Other Hours:** Other hours include overtime, holidays, and weekends.

Upon arrival at the site the Contractor shall sign in/out with the manager of the store or person in charge.

Subcontracting any portion of the contract is not permitted without prior written approval from the NHLC. In the event the NHLC approves the use of subcontractors in performance of this contract, the prime Contractor is not relieved of its responsibility and obligation to meet all the requirements of this agreement.

**BACKGROUND CHECKS:** The State may require the Contractor to provide security clearance and/or background checks for any and all Contractor representatives or approved subcontractors that may complete work or be present during the completion of work in any NHLC facility.

The NHLC shall require correction of defective work or damages to any part of the building or its appurtenances when caused by the Contractor’s employees, approved subcontractors, equipment or supplies. The Contractor shall correct all defective work and repair damages incurred. Upon failure of the Contractor to proceed promptly with the necessary corrections, the NHLC may withhold any amount necessary to correct all defective work or repair damages from payments to the Contractor.

The Contractor work staff shall consist only of qualified persons completely familiar with the products and equipment they will be required to use. The Contracting Officer may require the Contractor to dismiss from the work such employees as they deem incompetent, careless, insubordinate, or otherwise objectionable, or whose continued employment on the work is deemed to be contrary to the public interest or inconsistent with the best interest of security.

The Contractor or their personnel shall not represent themselves as employees or agents of the State. While on the State of New Hampshire’s property, employees shall be subject to control of the State, but under no circumstances
shall such persons be deemed to be employees of the State. All personnel shall observe all regulations or special restrictions in effect at the NHLC. The Contractor’s personnel shall be allowed only in areas where work is being performed. The use of State telephones by the Contractor or their personnel is prohibited.

The Contractor shall provide employee picture identification badges identifying the company and name of each employee servicing the NHLC account. All contract employees, while servicing the NHLC, shall wear the identification badge.
PART II - RFP TERMS AND INSTRUCTIONS

1. **TYPE OF CONTRACT AND CONTRACT PERIOD**
   Fixed Price Contract - Any contract resulting from this RFP shall be structured as a Fixed Price contract. The contract will be for a period of three years with a possibility of a single, two-year extension.
   - Unsatisfactory response to any or all of the listed services or requirements will be a basis for immediate termination of the contract.
   - The Liquor Commission reserves the right to terminate this contract at any given time with a 30 day written notice.
   - **Contract Continuity:**
     Upon expiration of the contract, if the State or the contractor fail to accept or agree on a contract extension for an additional period, the contractor must agree to provide all services under the same terms and conditions of the then-in-force contract on a month-to-month basis for a period not to exceed four (4) months to enable a satisfactory replacement of a contractor.

2. **RFP INQUIRIES AND RESPONSES**
   a. **Inquiry Submission.** Respondents must submit all inquiries, exceptions, or additions regarding this RFP, including without limitation, requests for clarifications or modifications to the RFP, by electronic mail (with the subject line titled “RFP-2018-05-EVAL Questions”) to the Issuing Officer identified in RFP, Part I, Section 2: Issuing Officer no later than the deadline to submit inquiries to NHLC Issuing Office specified in Table 1: Schedule of Events. Respondents must cite the relevant RFP title, RFP number, page, section, and paragraph in the inquiry submission. Respondents must not contact the Issuing Officer by telephone with any inquiries.
   b. **NHLC Responses to Inquiries.** The NHLC intends to issue official responses, to inquiries submitted on or before the deadline specified in Table 1: Schedule of Events. The NHLC may consolidate and/or paraphrase inquiries for sufficiency and clarity. Oral statements, representations, clarifications and modifications shall not be binding upon the NHLC. The Issuing Officer anticipates posting official answers to the questions on the NHLC website at [www.nh.gov/liquor](http://www.nh.gov/liquor) by the date specified in Table 1: Schedule of Events.

3. **AMENDMENT TO THE RFP**
   The NHLC may amend this RFP at any time and at its sole discretion. The NHLC will post any amendments to the RFP on the NHLC official website located at [www.nh.gov/liquor](http://www.nh.gov/liquor). In the event the NHLC determines it necessary to amend this RFP, the NHLC may extend deadlines and/or invite submission of additional information from respondents at any time, as the NHLC deems appropriate and at its sole discretion. Respondents are responsible for checking the website periodically for any new information or amendments to the RFP. The NHLC shall not be bound by any verbal information, and any written information that is not contained within the RFP or formally issued as an amendment by the Issuing Officer.

4. **PROPOSAL FORMAT**
   Respondents must submit a complete response to this RFP using the format specified in Part III of this RFP. An official authorized to bind the respondent to the proposal must sign the proposal. If the official signs the Proposal Cover Sheet and the Proposal Cover Sheet is attached to the proposal, the requirement will be met. Proof of signatory authorization must be included with the proposal submission.
5. **ECONOMY OF PREPARATION**
Proposals should provide a straightforward, concise description of the respondent's ability to meet the requirements of the RFP.

6. **PROPOSALS AND AWARDS**
The NHLC intends to award a contract to a respondent as a result of this RFP. Notwithstanding the foregoing or any provision of this RFP to the contrary, the NHLC reserves the right, at any time and in its sole discretion, to reject any or all proposals, wholly or in part, and/or to award multiple contracts to one or more respondents, wholly or in part. A contractor will not retain any exclusive rights to provide the services and supplies described in this RFP process during the term of a contract or any extension thereto. The NHLC may, at its sole discretion, obtain services and related materials from other contractors.

7. **PROPOSAL SUBMISSION**
a. **Proposal Submission Deadline:** Proposals must be submitted in hard copy and clearly marked “New Hampshire Liquor Commission, Response to RFP-2018-05-EVAL” and as specified in Section 7: Proposals. Proposals must be submitted to the Issuing Office no later than the Closing Date and Time in Table 1: Schedule of Events. Any respondent who elects to mail its proposal must allow sufficient mail delivery time to ensure timely receipt of its proposal. The NHLC accepts no responsibility for mislabeled, damaged or delayed mail. Proposals will not be accepted via electronic mail or facsimile transmission. The receipt of a proposal by the State’s mail system does not qualify as receipt of a proposal by the Issuing Office.

   i. If due to inclement weather, natural disaster or any other cause, the location to which proposals are to be returned is closed on the Closing Date and Time in Table 1: Schedule of Events, the deadline for submission shall be automatically extended until the next NHLC business day on which the Issuing Office is open, unless the respondents are otherwise notified by the Issuing Office. The time for submission of proposals shall remain the same. Proposals not submitted by the Closing Date and Time in Table 1: Schedule of Events or as otherwise extended pursuant to this RFP will be rejected.

b. **Proposal Receipt:** A proposal will be considered received on the date and time of the NHLC’s receipt as officially documented by the NHLC.

c. **Proposal Information:**
   i. Proposals from all interested Proposers qualified to provide services listed herein will be received until the deadline date in Table 1: Schedule of Events. Proposal packages will not be accepted after that time. The proposal packages may be delivered to the address below and identified on the outside of the envelope as:

   **Proposals:** Courier Delivery Only
   New Hampshire Liquor Commission
   ATTN: “Katherine de Oliveira, RFP-2018-05-EVALUATION”
   50 Storrs Street
   Concord NH 03301
By Mail Only
New Hampshire Liquor Commission
ATTN: “Katherine de Oliveira, RFP-2018-05-EVALUATION”
Post Office Box 503
Concord NH 03302-0503

From: Company/Proposer Name
Address of Proposer
Phone No. Of Proposer
Fax No. of Proposer
Email Address of Proposer:

ii. Proposers are advised to carefully read and complete all information requested in this RFP. If the Proposer’s response to this RFP does not comply with the conditions for submittal to this RFP, it may be considered unacceptable by the NHLC and may be rejected without further consideration.

iii. A draft agreement presented as Exhibit B is attached for informational purposes to inform the Proposer of the type of Agreement that will be used for the prosecution of this work. Proposers are instructed to thoroughly familiarize themselves with the terms, covenants, and conditions of the draft Agreement. The successful Proposer will be required to execute a similar agreement with the NHLC.

iv. It is the NHLC’s intention to award the contract to one Proposer. The NHLC will make the final determination in its sole judgment as to which Proposer(s) and proposal(s) are the most advantageous.

v. The contents of the proposal of the successful respondent(s) will become contractual obligations, except to the extent the contents are changed through best and final offers or contract discussions, and if a contract is finalized. The finalized and approved contract language shall prevail over the respondent’s proposal in the event of any inconsistency or ambiguity;

vi. No proposal may be withdrawn after it has been submitted to the NHLC unless the Proposer so requests by letter and such request by letter is received by the NHLC before the deadline for receiving proposals. Any request for withdrawal after the deadline must be made in writing and may be denied in the NHLC’s sole discretion.

vii. A respondent may modify its proposal by withdrawing its proposal and submitting a new sealed proposal that complies with the requirements of this RFP, but only if the respondent withdraws and resubmits its proposal prior to the Closing Date and Time in Table 1: Schedule of Events.

viii. In submitting the proposal, the Proposer agrees that the proposal will remain valid for one hundred eighty (180) calendar days after the closing date for submission of proposals and may be extended beyond that by mutual agreement.

d. **Interpretation of Proposal Document:**
i. If discrepancies or omissions are found by any prospective Proposer or there is doubt as to the true meaning of any part of this RFP, a written request for clarification or interpretation shall be submitted to Katherine M. de Oliveira, Paralegal, NHLC, prior to Deadline date for inquiries in Table 1: Schedule of Events (Katherine.deOliveira@liquor.nh.gov)

ii. The NHLC is not responsible for any explanation, clarification, interpretation or approval made or given in any manner except by written addendum. All communication will be via electronic mail to Katherine.deOliveira@liquor.nh.gov.

8. EVALUATION OF PROPOSALS AND CRITERIA
   a. Each proposal submitted to the NHLC will be evaluated based on price, experience and capacity to perform services in a timely manner.
      i. The proposals will be evaluated to determine whether they conform to the requirements of the RFP. Those proposals failing to meet the requirements, including completeness, format and content, may be rejected without further evaluation, and Proposers will be so informed in writing.

9. PROHIBITED COMMUNICATIONS
   From the issue date of this RFP until the effective date of a resulting contract with any respondent, the Issuing Officer shall serve as the sole point of contact concerning this RFP. Respondents are prohibited from distributing any part of their proposals except to the Issuing Office as required under this RFP. Except for contacts with the Issuing Officer as permitted by this RFP, respondents are prohibited from contacting or lobbying any NHLC personnel or evaluation committee members regarding this RFP. Any respondent’s attempt to improperly influence the evaluation of proposals and selection of a respondent may result in the disqualification and elimination of that respondent from this RFP procurement process. If the NHLC later discovers that the respondent has engaged in any communications prohibited under this RFP, the NHLC may reject the offending proposal or rescind a contract award, without any liability to the NHLC.

10. VALIDITY OF PROPOSAL
    a. By submitting a proposal, a respondent acknowledges and agrees that:
       i. Its proposal shall remain in effect and is binding on the respondent for a period of one hundred and eighty (180) days following the Closing Date and Time in Table 1: Schedule of Events;
       ii. The contents of the proposal of the successful respondent will become contractual obligations, except to the extent the contents are changed through best and final offers or contract discussions, and if a contract is finalized. The finalized and approved contract language shall prevail over the respondent’s proposal in the event of any inconsistency or ambiguity;
       iii. The respondent waives any right to withdraw or modify its proposal, except as permitted in the RFP;
       iv. Proposals are irrevocable unless the proposal is withdrawn as permitted under this RFP or the expiration of 180 day(s) from the Closing Date and Time in Table 1: Schedule of Events. A respondent must submit a written request to withdraw a proposal that is signed by an authorized representative of the respondent and submitted to the Issuing Officer prior to the Closing Date and Time in Table 1: Schedule of Events. If a respondent attempts to provide such written notice by facsimile transmission, the NHLC shall not be responsible or liable for errors in facsimile transmission. A respondent may modify its proposal by withdrawing its proposal and submitting a new sealed proposal that complies with the requirements of this RFP, but only if the respondent withdraws and resubmits its proposal prior to the Closing Date and Time in Table 1: Schedule of Events.
11. **NON-COMMITMENT**
Notwithstanding any provision of this RFP to the contrary, this RFP does not commit the NHLC to award a contract. By submitting a proposal, a respondent acknowledges and agrees that the NHLC may, at any time and in its sole discretion, and without any liability to a respondent, reject any and all proposals, or any portions thereof; cancel this RFP; and solicit new proposals under another acquisition process.

12. **RESPONDENTS’ COSTS AND EXPENSES**
By submitting a proposal, a respondent acknowledges and agrees that the NHLC is not responsible or liable for any costs or expenses incurred by a respondent in connection with its participation in this procurement process, including, but not limited to: (1) any costs or expenses incurred by a respondent in relation to the preparation of a proposal or a respondent’s participation at the pre-proposal conference or oral presentation and discussions, and other RFP processes and events; and (2) costs and expenses associated with any work performed by a respondent prior to the effective date of a contract with the respondent.

13. **PROPERTY OF STATE**
The proposal and all material received in response to this RFP shall become the property of the NHLC and will not be returned to respondents. By submitting a proposal, a respondent acknowledges and agrees that the NHLC may, at its sole option, use any or all ideas not protected by intellectual property rights that are presented in any proposal regardless of whether the proposal becomes part of a contract. Notwithstanding any respondent copyright designations contained on proposals, the NHLC shall have the right to make copies and distribute proposals internally and to comply with public record or other disclosure requirements under the provisions of any the State of New Hampshire or United States statute or regulation, or rule or order of any court of competent jurisdiction.

14. **DISCUSSIONS FOR CLARIFICATION**
The NHLC may require, at its discretion, respondents who submit proposals to provide the NHLC with oral and/or written clarification of their proposal to the NHLC to ensure thorough mutual understanding and respondent responsiveness to the solicitation requirements. The Issuing Officer will initiate requests for clarification. The NHLC reserves the right to recall any respondents for additional discussions as it deems necessary.

15. **PRESENTATIONS**
The NHLC may, at its discretion require a respondent to participate in oral and/or written presentations on any aspects of its proposal. Respondents may also be required to demonstrate any product(s) and/or service(s) proposed at the NHLC site.

16. **INFORMATION TECHNOLOGY COMPLIANCE REQUIREMENT**
In the event that any portion of a respondent’s proposal requires software or hardware is connected to or installed on NHLC network then all such computer products and services must comply with the requirements of the NH. Department of Information Technology, which are available upon request. The Respondent shall stay knowledgeable with and shall abide by these standards for all related work resulting from this RFP.

17. **CONTRACT TERMS AND CONDITIONS**
The NHLC’s standard terms and conditions are set forth in Exhibit B of this RFP. In the event of any conflict between the NHLC’s terms and conditions and any portion of a proposal, the NHLC’s terms and conditions shall take precedence and supersede any and all such conflicting provisions contained in a proposal, at the sole discretion of the NHLC. Additionally, any resulting contract may include additional provisions provided that they are agreed to by the NHLC and in a form and substance as prescribed by the NHLC. The failure of a selected respondent to reach agreement with the NHLC on contractual terms, conditions and other provisions may result in cancellation of the selection as described in this RFP.

18. CONFIDENTIALITY/SENSITIVE INFORMATION

The selected respondent may have access to confidential/sensitive information in the course of performing its obligations under the contract, and may be required to sign a confidentiality agreement.

19. PUBLIC DISCLOSURE

Pursuant to RSA 21-G:37, all responses to this RFP shall be considered confidential until the award of a contract. At the time of receipt of proposals, the NHLC will post the number of responses received with no further information on the NHLC website. No later than five (5) business days prior to submission of a contract to Governor and Executive Council pursuant to this RFP, the NHLC will post the name, rank or score of each Proposer. In the event that the contract does not require Governor and Executive Council approval, the NHLC shall disclose the rank or score of the Proposals at least 5 business days before final approval of the contract. In accordance with RSA 9-F:1, any contract entered into as a result of this RFP will be made accessible to the public online via the website Transparent NH (http://www.nh.gov/transparentnh/).

The content of each Proposal shall become public information upon the award of any resulting Contract. Any information submitted as part of a response to this request for proposal (RFP) may be subject to public disclosure under RSA 91-A. However, business financial information and proprietary information such as trade secrets, business and financial models and forecasts, and proprietary formulas may be exempt from public disclosure under RSA 91-A:5, IV. If you believe any information being submitted in response to this request for proposal, bid or information should be kept confidential as financial or proprietary information; you must specifically identify that information in a letter to the agency, and must mark/stamp each page of the materials that you claim must be exempt from disclosure as “CONFIDENTIAL.” A designation by the Proposer of information it believes exempt does not have the effect of making such information exempt. The NHLC will determine the information it believes is properly exempted from disclosure. Marking of the entire Proposal or entire sections of the Proposal (e.g. pricing) as confidential will neither be accepted nor honored. Notwithstanding any provision of this RFP to the contrary, Proposer pricing will be subject to disclosure upon approval of the contract. The NHLC will endeavor to maintain the confidentiality of portions of the Proposal that are clearly and properly marked confidential.

If a request is made to the NHLC to view portions of a Proposal that the Proposer has properly and clearly marked confidential, the NHLC will notify the Proposer of the request and of the date the NHLC plans to release the records. By submitting a Proposal, Proposers agree that unless the Proposer obtains a court order, at its sole expense, enjoining the release of the requested information, the NHLC may release the requested information on the date specified in the NHLC’s notice without any liability to the Proposers.
20. CONDITIONAL NATURE OF AGREEMENT
Notwithstanding anything in this agreement to the contrary, all obligations of the NHLC hereunder, including, without limitation, the continuance of payments hereunder, are contingent upon the availability and continued appropriation of funds, and in no event shall the NHLC be liable for any payments hereunder in excess of such available appropriated funds. In the event of a reduction or termination of those funds, the NHLC shall have the right to withhold payment until such funds become available, if ever, and shall have the right to terminate this agreement immediately upon giving the Contractor notice of such termination. The NHLC shall not be required to transfer funds from any other account.

21. BEST AND FINAL OFFERS
The NHLC may, at its sole discretion, solicit Best and Final Offers (“BAFOs”) from respondents who have submitted responsive proposals and which have been determined to be reasonably possible of selection for a contract award.

a. Respondents will be given opportunity to respond with a BAFO under a procedure defined by the NHLC which may include one (1) or more of the following:
   i. Enter into pre-selection discussions:
      1. Schedule written and/or oral presentations or scripted demonstrations; and/or
      2. Request revised proposals.

b. The NHLC will evaluate BAFOs against Criteria for Selection found in Part IV, Section IV-3. The NHLC will conduct BAFO proceedings uniformly, the BAFOs will be subject to solicitation by the NHLC and NHLC’s timely receipt of responses pursuant to schedule set by the NHLC. Respondents are encouraged to submit their best price as part of their initial proposal and not to assume there will be an opportunity to provide a BAFO at a later date.

22. NEWS RELEASES
Respondents shall not issue news releases, Internet postings, advertisements or any other public communications pertaining to this project without prior written approval of the NHLC, and only in coordination with the Issuing Office.

23. RESPONDENT’S REPRESENTATIONS AND AUTHORIZATIONS
By submitting a proposal, a respondent agrees, represents and acknowledges that:

a. All information provided by, and representations made by, the respondent in its proposal are material and important and may be relied upon by the NHLC in awarding a contract;

b. Any misstatement, omission or misrepresentation by a respondent shall constitute fraudulent concealment from the Issuing Office of the true facts relating to the proposal submission;

c. The respondent has arrived at the price(s), amounts, terms and conditions in its proposal independently and without consultation, communication or agreement with any other respondent or potential respondent, and without effort to preclude the NHLC from obtaining the best possible competitive proposal. The respondent has not disclosed the price(s), the amount of the proposal nor the approximate price(s) or amount(s) of its proposal to any other firm or person, including but not limited to, a respondent or potential respondent for this RFP;

d. The respondent has not attempted, nor will it attempt, to induce any firm or person to refrain from submitting a proposal in response to this RFP or to submit a proposal higher than this proposal or to
submit any intentionally high or noncompetitive proposal or other form of complementary proposal; and e. The respondent makes its proposal in good faith and not pursuant to any agreement or discussion with, or inducement from, any firm or person to submit a complementary or other noncompetitive proposal.

24. METHOD OF AWARD
The NHLC evaluation committee will select a proposal(s) based on criteria set forth in Part IV. The evaluation committee may consist of senior staff member(s) of the NHLC. The evaluation committee will submit a recommendation on its selection of a proposal(s) to the NHLC Commissioners for final approval. The responsible respondent(s) whose proposal(s) the NHLC determines to be the most advantageous to the State of New Hampshire, after taking into consideration all of the evaluation factors, shall be notified in writing of its selection for contract discussions. The resulting contract(s) will be based on the standard terms and conditions contained in Exhibit B, and modifications and additions to the standard clauses acceptable to the NHLC in its discretion. If the NHLC is unable to reach agreement with a respondent(s) during contract discussions, the NHLC may, at its sole discretion and at any time, reject and cancel the first respondent selection and commence contract discussions with the next highest ranked respondent, and continue on in this manner at its discretion. The NHLC may, at its sole discretion, terminate any contract discussions, as it deems appropriate and at any time.

25. USE OF ELECTRONIC VERSIONS OF THIS RFP
This RFP is available in electronic form. If a respondent accepts the RFP in electronic form, the respondent acknowledges and accepts full responsibility to insure that no changes are made to the RFP. In the event of a conflict between a version of the RFP in the respondent’s possession or relied upon by the respondent, and the Issuing Office’s version of the RFP, the Issuing Office’s version shall govern.
PART III - INFORMATION REQUIRED FROM THE RESPONDENT

Proposals must be submitted in the following format, including heading descriptions:

1. SERVICES:

   A. Price:

      1. Fixed Fee Pricing: Proposers shall provide a lump sum price with a Not to Exceed (NTE) to complete all activities associated with the survey of real property project. NHLC will not be responsible for any travel or out-of-pocket expenses incurred in the performance of services undertaken under this contract. Fixed fee pricing is “fully-loaded” and includes all out-of-pocket expenses.

2. PRIOR EXPERIENCE:

   Include a summary of your company’s experience, with emphasis on the retail environment. Experience shown should be work done by individuals who will be assigned to this project, as well as that of your company. Experience referred to should be identified by customer, including the name, current address and telephone number of the responsible official who may be contacted. The NHLC reserves the right to contact any and all persons listed by the respondent concerning past work experience.

3. SUBCONTRACTOR:

   The use of subcontractors on this project must be approved by the NHLC in advance of any work being done by that subcontractor.

4. OBJECTIONS & ADDITIONS TO STANDARD CONTRACT TERMS & CONDITIONS AND/OR AGREEMENT STANDARDS

   The respondent must identify which, if any, of the terms and conditions contained in Exhibit B of this RFP it desires to negotiate, and the additional terms and conditions the respondent would like to add to the standard contract terms and conditions. The respondent's failure to make a submission under this paragraph will result in its waiving its right to do so later, but the NHLC may consider late objections and additional requests, if it is in the best interests of the State of New Hampshire and the NHLC. The NHLC may, in its sole discretion, accept or reject any requested changes to the standard contract terms and conditions and/or agreement standards. The respondent shall not request changes to other provisions of the RFP; nor shall the respondent request to completely substitute its own terms and conditions for Exhibit B. All terms and conditions must appear in one (1) integrated contract. The NHLC will not accept references to the respondent’s, or any other, online guides or online terms or conditions contained in any proposal.
PART IV - CRITERIA FOR SELECTION

1. **MANDATORY RESPONSIVENESS REQUIREMENTS**
   To be eligible for selection, a proposal must be:
   1. Timely received from a respondent; and
   2. Properly signed by the respondent’s authorized representative, coversheet is provided in Exhibit C.
   The NHLC reserves the right, in its sole discretion, to waive technical or immaterial nonconformities in a proposal.

2. **REVIEW AND EVALUATION**
   The Issuing Office plans to utilize a committee of qualified personnel to review and evaluate timely submitted proposals. The Issuing Office will select the responsible respondent whose proposal is determined to be the most advantageous to the State of New Hampshire as determined by the NHLC after taking into consideration all of the evaluation factors.

3. **CRITERIA FOR SELECTION**
   The NHLC has established the weight for the evaluation criteria for this RFP as specified in the following table:

<table>
<thead>
<tr>
<th>Criteria</th>
<th>Percent</th>
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<tbody>
<tr>
<td>Overall Engagement Price</td>
<td>50%</td>
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<tr>
<td>Experience</td>
<td>30%</td>
</tr>
<tr>
<td>Capacity to Perform in a Timely Manner</td>
<td>20%</td>
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</tbody>
</table>

   The following criteria will be used in evaluating each proposal:
   **Overall Engagement Price** – This refers to the professional fees and expenses.
   **Experience** – This refers to the respondent’s prior experience performing the services listed within.
   **Capacity** – This refers to the respondent’s organizational capacity to handle the services including having the adequate employees and related experience to meet the project needs and potentially aggressive time lines.
EXHIBITS
## AGREEMENT

The State of New Hampshire and the Contractor hereby mutually agree as follows:

### GENERAL PROVISION

1. **IDENTIFICATIONS.**

<table>
<thead>
<tr>
<th>1.1 State Agency Name</th>
<th>1.2 State Agency Address</th>
</tr>
</thead>
<tbody>
<tr>
<td>New Hampshire State Liquor Commission</td>
<td>P.O. Box 503, 50 Storrs St., Concord, NH 03302-0503</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>1.3 Contractor Name</th>
<th>1.4 Contractor Address</th>
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<tr>
<th>1.5 Contractor Phone Number</th>
<th>1.6 Account Number</th>
<th>1.7 Completion Date</th>
<th>1.8 Price Limitation</th>
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<tr>
<th>1.9 Contracting Officer for State Agency</th>
<th>1.10 State Agency Telephone Number</th>
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</table>

<table>
<thead>
<tr>
<th>1.11 Contractor Signature</th>
<th>1.12 Name and Title of Contractor Signatory</th>
</tr>
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1.13 Acknowledgment: State of _____________, County of _____________ On, _____________, before the undersigned officer, personally appeared the person identified in block 1.12, or satisfactorily proven to be the person whose name is signed in block 1.11, and acknowledged that s/he executed this document in the capacity indicated in block 1.12.

1.13.1 Signature of Notary Public or Justice of the Peace

(Seal)

1.13.2 Name and Title of Notary Public or Justice of the Peace

<table>
<thead>
<tr>
<th>1.14 State Agency Signature</th>
<th>1.15 Name and Title of State Agency Signatory</th>
</tr>
</thead>
<tbody>
<tr>
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</tr>
</tbody>
</table>

1.16 Approval by the N.H. Department of Administration, Division of Personnel *(if applicable)*

By: Director, On:

1.17 Approval by Attorney General (Form, Substance, and Execution) *(if applicable)*

By: On:

1.18 Approval by Governor and Executive Council *(if applicable)*

By: On:
2. EMPLOYMENT OF CONTRACTOR/SERVICES TO BE PERFORMED. The State of New Hampshire, acting through the agency identified in block 1.1 ("State"), engages contractor identified in block 1.3 ("Contractor") to perform, and the Contractor shall perform, the work or sale of goods, or both, identified and more particularly described in the attached EXHIBIT A which is incorporated herein by reference ("Services").

3. EFFECTIVE DATE/COMPLETION OF SERVICES.
3.1 Notwithstanding any provision of this Agreement to the contrary, and subject to the approval of the Governor and Executive Council of the State of New Hampshire, if applicable, this Agreement, and all obligations of the parties hereunder, shall become effective on the date the Governor and Executive Council approve this Agreement as indicated in block 1.18, unless no such approval is required, in which case the Agreement shall become effective on the date the Agreement is signed by the State Agency as shown in block 1.14 ("Effective Date").
3.2 If the Contractor commences the Services prior to the Effective Date, all Services performed by the Contractor prior to the Effective Date shall be performed at the sole risk of the Contractor, and in the event that this Agreement does not become effective, the State shall have no liability to the Contractor, including without limitation, any obligation to pay the Contractor for any costs incurred or Services performed. Contractor must complete all Services by the Completion Date specified in block 1.7.

4. CONDITIONAL NATURE OF AGREEMENT.
Notwithstanding any provision of this Agreement to the contrary, all obligations of the State hereunder, including, without limitation, the continuance of payments hereunder, are contingent upon the availability and continued appropriation of funds, and in no event shall the State be liable for any payments hereunder in excess of such available appropriated funds. In the event of a reduction or termination of appropriated funds, the State shall have the right to withhold payment until such funds become available, if ever, and shall have the right to terminate this Agreement immediately upon giving the Contractor notice of such termination. The State shall not be required to transfer funds from any other account to the Account identified in block 1.6 in the event funds in that Account are reduced or unavailable.

5. CONTRACT PRICE/PRICE LIMITATION/ PAYMENT.
5.1 The contract price, method of payment, and terms of payment are identified and more particularly described in EXHIBIT B which is incorporated herein by reference.
5.2 The payment by the State of the contract price shall be the only and the complete reimbursement to the Contractor for all expenses, of whatever nature incurred by the Contractor in the performance hereof, and shall be the only and the complete compensation to the Contractor for the Services. The State shall have no liability to the Contractor other than the contract price.
5.3 The State reserves the right to offset from any amounts otherwise payable to the Contractor under this Agreement those liquidated amounts required or permitted by N.H. RSA 80:7 through RSA 80:7-c or any other provision of law.
5.4 Notwithstanding any provision in this Agreement to the contrary, and notwithstanding unexpected circumstances, in no event shall the total of all payments authorized, or actually made hereunder, exceed the Price Limitation set forth in block 1.8.

6. COMPLIANCE BY CONTRACTOR WITH LAWS AND REGULATIONS/ EQUAL EMPLOYMENT OPPORTUNITY.
6.1 In connection with the performance of the Services, the Contractor shall comply with all statutes, laws, regulations, and orders of federal, state, county or municipal authorities which impose any obligation or duty upon the Contractor, including, but not limited to, civil rights and equal opportunity laws. This may include the requirement to utilize auxiliary aids and services to ensure that persons with communication disabilities, including vision, hearing and speech, can communicate with, receive information from, and convey information to the Contractor. In addition, the Contractor shall comply with all applicable copyright laws.
6.2 During the term of this Agreement, the Contractor shall not discriminate against employees or applicants for employment because of race, color, religion, creed, age, sex, handicap, sexual orientation, or national origin and will take affirmative action to prevent such discrimination.
6.3 If this Agreement is funded in any part by monies of the United States, the Contractor shall comply with all the provisions of Executive Order No. 11246 ("Equal Employment Opportunity"), as supplemented by the regulations of the United States Department of Labor (41 C.F.R. Part 60), and with any rules, regulations and guidelines as the State of New Hampshire or the United States issue to implement these regulations. The Contractor further agrees to permit the State or United States access to any of the Contractor’s books, records and accounts for the purpose of ascertaining compliance with all rules, regulations and orders, and the covenants, terms and conditions of this Agreement.

7. PERSONNEL.
7.1 The Contractor shall at its own expense provide all personnel necessary to perform the Services. The Contractor warrants that all personnel engaged in the Services shall be qualified to perform the Services, and shall be properly licensed and otherwise authorized to do so under all applicable laws.
7.2 Unless otherwise authorized in writing, during the term of this Agreement, and for a period of six (6) months after the Completion Date in block 1.7, the Contractor shall not hire, and shall not permit any subcontractor or other person, firm or corporation with whom it is engaged in a combined effort to
perform the Services to hire, any person who is a State employee or official, who is materially involved in the procurement, administration or performance of this Agreement. This provision shall survive termination of this Agreement.

7.3 The Contracting Officer specified in block 1.9, or his or her successor, shall be the State’s representative. In the event of any dispute concerning the interpretation of this Agreement, the Contracting Officer’s decision shall be final for the State.

8. EVENT OF DEFAULT/REMEDIES.
8.1 Any one or more of the following acts or omissions of the Contractor shall constitute an event of default hereunder (“Event of Default”):
8.1.1 failure to perform the Services satisfactorily or on schedule;
8.1.2 failure to submit any report required hereunder; and/or
8.1.3 failure to perform any other covenant, term or condition of this Agreement.
8.2 Upon the occurrence of any Event of Default, the State may take any one, or more, or all, of the following actions:
8.2.1 give the Contractor a written notice specifying the Event of Default and requiring it to be remedied within, in the absence of a greater or lesser specification of time, thirty (30) days from the date of the notice; and if the Event of Default is not timely remedied, terminate this Agreement, effective two (2) days after giving the Contractor notice of termination;
8.2.2 give the Contractor a written notice specifying the Event of Default and suspending all payments to be made under this Agreement and ordering that the portion of the contract price which would otherwise accrue to the Contractor during the period from the date of such notice until such time as the State determines that the Contractor has cured the Event of Default shall never be paid to the Contractor;
8.2.3 set off against any other obligations the State may owe to the Contractor any damages the State suffers by reason of any Event of Default; and/or
8.2.4 treat the Agreement as breached and pursue any of its remedies at law or in equity, or both.

9. DATA/ACCESS/CONFIDENTIALITY/ PRESERVATION.
9.1 As used in this Agreement, the word “data” shall mean all information and things developed or obtained during the performance of, or acquired or developed by reason of, this Agreement, including, but not limited to, all studies, reports, files, formulae, surveys, maps, charts, sound recordings, video recordings, pictorial reproductions, drawings, analyses, graphic representations, computer programs, computer printouts, notes, letters, memoranda, papers, and documents, all whether finished or unfinished.
9.2 All data and any property which has been received from the State or purchased with funds provided for that purpose under this Agreement, shall be the property of the State, and shall be returned to the State upon demand or upon termination of this Agreement for any reason.
9.3 Confidentiality of data shall be governed by N.H. RSA chapter 91-A or other existing law. Disclosure of data requires prior written approval of the State.

10. TERMINATION. In the event of an early termination of this Agreement for any reason other than the completion of the Services, the Contractor shall deliver to the Contracting Officer, not later than fifteen (15) days after the date of termination, a report (“Termination Report”) describing in detail all Services performed, and the contract price earned, to and including the date of termination. The form, subject matter, content, and number of copies of the Termination Report shall be identical to those of any Final Report described in the attached EXHIBIT A.

11. CONTRACTOR’S RELATION TO THE STATE. In the performance of this Agreement the Contractor is in all respects an independent contractor, and is neither an agent nor an employee of the State. Neither the Contractor nor any of its officers, employees, agents or members shall have authority to bind the State or receive any benefits, workers’ compensation or other emoluments provided by the State to its employees.

12. ASSIGNMENT/DELEGATION/SUBCONTRACTS. The Contractor shall not assign, or otherwise transfer any interest in this Agreement without the prior written notice and consent of the State. None of the Services shall be subcontracted by the Contractor without the prior written notice and consent of the State.

13. INDEMNIFICATION. The Contractor shall defend, indemnify and hold harmless the State, its officers and employees, from and against any and all losses suffered by the State, its officers and employees, and any and all claims, liabilities or penalties asserted against the State, its officers and employees, by or on behalf of any person, on account of, based or resulting from, arising out of (or which may be claimed to arise out of) the acts or omissions of the Contractor. Notwithstanding the foregoing, nothing herein contained shall be deemed to constitute a waiver of the sovereign immunity of the State, which immunity is hereby reserved to the State. This covenant in paragraph 13 shall survive the termination of this Agreement.

14. INSURANCE.
14.1 The Contractor shall, at its sole expense, obtain and maintain in force, and shall require any subcontractor or assignee to obtain and maintain in force, the following insurance:
14.1.1 comprehensive general liability insurance against all claims of bodily injury, death or property damage, in amounts of not less than $1,000,000 per occurrence and $2,000,000 aggregate; and
14.1.2 special cause of loss coverage form covering all property subject to subparagraph 9.2 herein, in an amount not less than 80% of the whole replacement value of the property. 14.2 The policies described in subparagraph 14.1 herein shall be on policy forms and endorsements approved for use in the State of New Hampshire by the N.H. Department of Insurance, and issued by insurers licensed in the State of New Hampshire. 14.3 The Contractor shall furnish to the Contracting Officer identified in block 1.9, or his or her successor, a certificate(s) of insurance for all insurance required under this Agreement. Contractor shall also furnish to the Contracting Officer identified in block 1.9, or his or her successor, certificate(s) of insurance for all renewal(s) of insurance required under this Agreement no later than thirty (30) days prior to the expiration date of each of the insurance policies. The certificate(s) of insurance and any renewals thereof shall be attached and are incorporated herein by reference. Each certificate(s) of insurance shall contain a clause requiring the insurer to provide the Contracting Officer identified in block 1.9, or his or her successor, no less than thirty (30) days prior written notice of cancellation or modification of the policy.

15. WORKERS’ COMPENSATION. 15.1 By signing this agreement, the Contractor agrees, certifies and warrants that the Contractor is in compliance with or exempt from, the requirements of N.H. RSA chapter 281-A (“Workers’ Compensation”). 15.2 To the extent the Contractor is subject to the requirements of N.H. RSA chapter 281-A, Contractor shall maintain, and require any subcontractor or assignee to secure and maintain, payment of Workers’ Compensation in connection with activities which the person proposes to undertake pursuant to this Agreement. Contractor shall furnish the Contracting Officer identified in block 1.9, or his or her successor, proof of Workers’ Compensation in the manner described in N.H. RSA chapter 281-A and any applicable renewal(s) thereof, which shall be attached and are incorporated herein by reference. The State shall not be responsible for payment of any Workers’ Compensation premiums or for any other claim or benefit for Contractor, or any subcontractor or employee of Contractor, which might arise under applicable State of New Hampshire Workers’ Compensation laws in connection with the performance of the Services under this Agreement.

16. WAIVER OF BREACH. No failure by the State to enforce any provisions hereof after any Event of Default shall be deemed a waiver of its rights with regard to that Event of Default, or any subsequent Event of Default. No express failure to enforce any Event of Default shall be deemed a waiver of the right of the State to enforce each and all of the provisions hereof upon any further or other Event of Default on the part of the Contractor.

17. NOTICE. Any notice by a party hereto to the other party shall be deemed to have been duly delivered or given at the time of mailing by certified mail, postage prepaid, in a United States Post Office addressed to the parties at the addresses given in blocks 1.2 and 1.4, herein.

18. AMENDMENT. This Agreement may be amended, waived or discharged only by an instrument in writing signed by the parties hereto and only after approval of such amendment, waiver or discharge by the Governor and Executive Council of the State of New Hampshire unless no such approval is required under the circumstances pursuant to State law, rule or policy.

19. CONSTRUCTION OF AGREEMENT AND TERMS. This Agreement shall be construed in accordance with the laws of the State of New Hampshire, and is binding upon and inures to the benefit of the parties and their respective successors and assigns. The wording used in this Agreement is the wording chosen by the parties to express their mutual intent, and no rule of construction shall be applied against or in favor of any party.

20. THIRD PARTIES. The parties hereto do not intend to benefit any third parties and this Agreement shall not be construed to confer any such benefit.

21. HEADINGS. The headings throughout the Agreement are for reference purposes only, and the words contained therein shall in no way be held to explain, modify, amplify or aid in the interpretation, construction or meaning of the provisions of this Agreement.

22. SPECIAL PROVISIONS. Additional provisions set forth in the attached EXHIBIT C are incorporated herein by reference.

23. SEVERABILITY. In the event any of the provisions of this Agreement are held by a court of competent jurisdiction to be contrary to any state or federal law, the remaining provisions of this Agreement will remain in full force and effect.

24. ENTIRE AGREEMENT. This Agreement, which may be executed in a number of counterparts, each of which shall be deemed an original, constitutes the entire Agreement and understanding between the parties, and supersedes all prior Agreements and understandings relating hereto.
EXHIBIT B

PROPOSAL AND ADDENDUM ACKNOWLEDGEMENT

Response to Request for Proposal for HAMPTON LIQUOR FACILITIES DEVELOPMENT EVALUATION

The proposer acknowledges the proposer has carefully examined the RFP and draft Agreement.

The proposer warrants that if proposal is accepted proposer will contract with the NHLC and comply with the requirements of the RFP and draft Agreement. Proposer agrees to deliver an executed Agreement to the NHLC within two (2) weeks of notification of acceptance of his/her proposal and receiving agreement from NHLC.

I, the undersigned, guarantee our proposal meets or exceeds specifications contained in the RFP document.

I affirm that I have read and understand all the provisions and conditions as set forth in this RFP. Our firm will comply with all provisions and conditions as specified.

I affirm that I am duly authorized to execute this potential contract; that this company, corporation, firm, partnership, or individual has not prepared this proposal in collusion with any other proposer(s); and that the contents of this proposal as to terms, or conditions of said proposal have not been communicated by the undersigned nor by any employee or agent to any other proposer(s) or to any other person(s) engaged in this type of business prior to the official opening of the proposal.

I also affirm that I have received and examined all Addenda that have been issued under this RFP as listed and initialed below:

<table>
<thead>
<tr>
<th>Addendum No.</th>
<th>Dated:</th>
<th>Initialed</th>
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</table>

Company Name and Name of Proposer: ______________________________________

Signature of Authorized Person: ______________________________________

Title: ______________________________________

Business Address of Proposer: ______________________________________

Business Phone Number: ______________________________________

Date: ______________________________________